

Wissenschaft, Geld & Exzellenz

Gerald Schweiger

Priv. Doz. DDr. Mag. MA MA







Forschungsgelder sind zentral
für Universitäten, Forscher:innen, Karrieren,...

Geld rein – Publikationen raus
Geld erklärt rund 2/3 der Varianz [1]

Impact jenseits des Ziels

Biases, ...

Auswahl

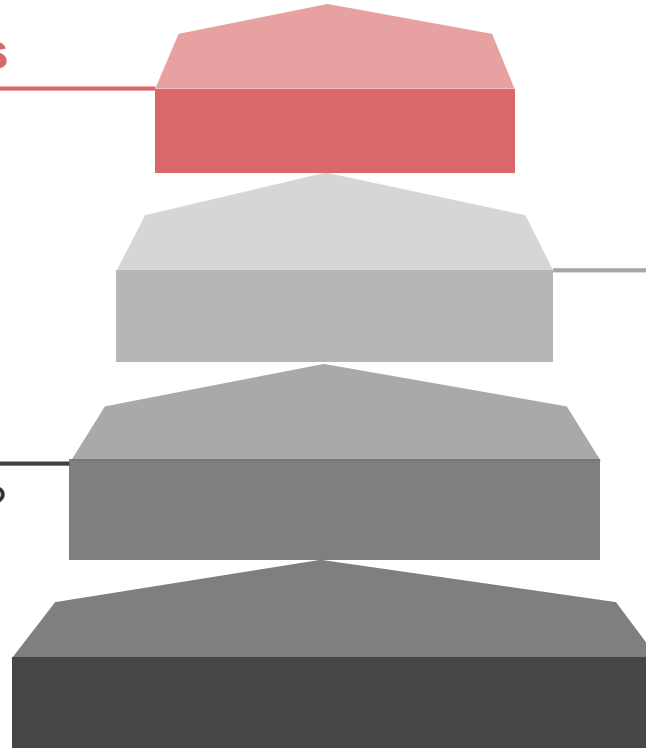
Verlässlichkeit des
Auswahlverfahrens

Verteilung

Wie sollen Gelder verteilt werden?
(max Ziel)

Ziel

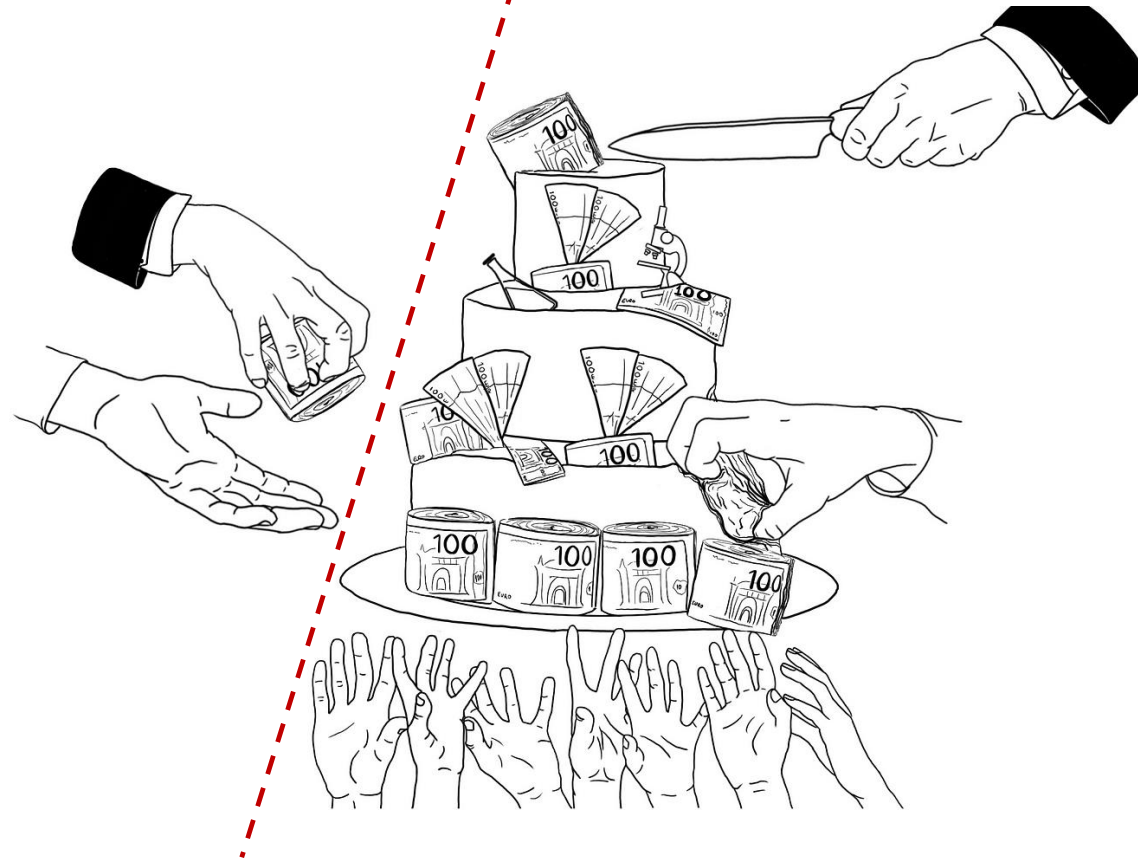
Was ist das Ziel der Förderung?





nicht kompetitiv

kompetitive



Nature article in 2011

“[...] it is a scandal that billions of dollars are spent on research without knowing the best way to distribute that money.” [2]

[...] Empirische Studien



ELSEVIER

Journal of
Informetrics

**Funding, evaluation,
and the performance of
national research
systems**

Sandströma and Van den Besselaar

2018

Ziel: Analyse der Auswirkungen von Wettbewerb, Autonomie usw. auf die Effizienz (auf der Grundlage von 17 Ländern).

“[...] we find a moderate to small but negative correlation of about 0.3 between efficiency and the level of competitive project funding. This finding seems to contradict many ideas about the positive effect any type of competitive funding would have on performance”



ELSEVIER

Journal of Informetrics

Funding, evaluation, and the performance of national research systems

Sandströma and Van den Besselaar

2018

Objective: They analyzed the impact of competition, autonomy, etc. on efficiency (based on 17 countries).

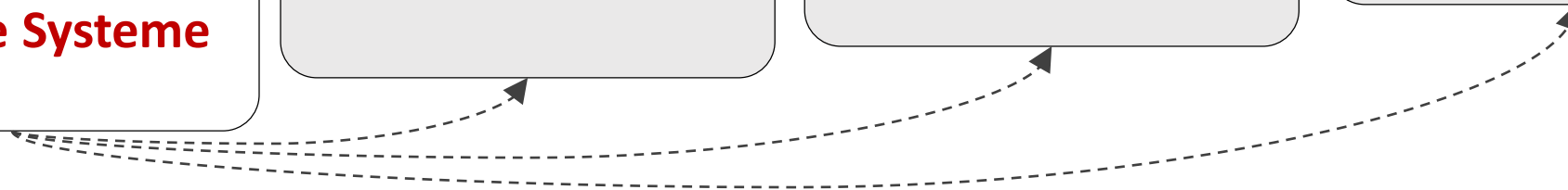
"[...] we find a moderate to small but negative correlation of about 0.3 between efficiency and the level of competitive project funding. This finding seems to contradict many ideas about the positive effect any type of competitive funding would have on performance"

Effiziente Systeme

Hohe Autonomie
der Forscher:innen

Weniger Wettbewerb
um Fördergelder

Starke ex post
Evaluation





ELSEVIER

Funding, evaluation, and the performance of national research systems

Sandströma and Van den Besselaar

2018



ELSEVIER

Research Policy

University research funding and publication performance

Auranen and Nieminen 2010

Ziel: Analyse der Auswirkungen des Wettbewerbs auf die Effizienz (auf der Grundlage von 8 Ländern).

*"[...] The idea of output and competition-based incentives promoting productivity in science is **more complex than policy-makers seem to believe.**"*

*"[...] **Too much competition may even be dysfunctional** from the perspective of productivity since competition for funding takes time and energy away from research and writing."*

Statement FWF

“[...] Und eine Erhebung zeigt, dass Forscherinnen und Forscher aus Österreich ohne Förderungen der großen Förderorganisationen, wie FWF oder European Research Council, weniger zitiert wurden als jene, die Förderungen und Grants erhielten. 17 Zitationen pro Publikation von nicht geförderten Forschenden stehen 33 Zitationen bei geförderten Projekten gegenüber [i]”

Article x Austria x
Publication Type Country/Territory
FWF Austrian Science Fund (FWF) OR European Research Council (ERC) x
Funder



FILTERS FAVORITES

GROUPS

PUBLICATION YEAR

- 2022 4,823
- 2021 5,364
- 2020 5,350
- 2019 4,794
- 2018 4,676
- 2017 4,585
- 2016 4,499
- 2015 4,240
- 2014 3,994
- 2013 3,733

RESEARCHER

FUNDER

- FWF Austrian Science Fund (FWF) 20,705

PUBLICATIONS 46,058

DATASETS selected filter not applicable

GRANTS selected filter not applicable

PATENTS selected filter not applicable

Show abstract Sort by: Publication date

Title, Author(s), Bibliographic reference - About the metrics

Covalent polyphenol modification of a reactive cysteine in the major apple allergen Mal d 1
Jana Unterhauser, Linda Ahammer, Tobias Rainer, Reiner Eidelpes, Sebastian Führer, Bettina Nothegger, Claudia E Covaciu, Valen...
2022, Food Chemistry - Article
Naturally occurring polyphenols can modify the molecular properties of food allergens. For the major apple allergen Mal d 1 it has been postulated that chemical reactions with polyphenols cause perman... more

Citations 2 View PDF Add to Library Add to ORCID

Incremental Updates of Generalized Hypertree Decompositions
Georg Gottlob, Matthias Lanzinger, Davide Mario Longo, Cem Okulmus
2022, ACM Journal of Experimental Algorithmics - Article
Structural decomposition methods, such as generalized hypertree decompositions, have been successfully used for solving constraint satisfaction problems (CSPs). As decompositions can be reused to sol... more

Open Access Add to Library Add to ORCID

Volatility of Tax Payments and Dividend Payouts*
Harald J. Amberger

ANALYTICAL VIEWS

RESEARCH CATEGORIES

- 31 Biological Sciences 10,641
- 51 Physical Sciences 9,210
- 32 Biomedical and Clinical Sciences 9,163
- 34 Chemical Sciences 5,585
- 49 Mathematical Sciences 5,346

OVERVIEW

Citations 1.6 M Citations (Mean) 34.02

Year	Citations (total)
2014	~4,000
2015	~4,500
2016	~4,800
2017	~4,800
2018	~4,800
2019	~4,800
2020	~5,000
2021	~5,000
2022	~1,000
2023	~1,000

Publications (total)

Dimensions

DOCUMENTS 2022 OR 2021 OR 2020 OR 2019 OR 2018 OR 2017 OR 2016 OR 2015 OR 2014 OR 2013

Article Austria FWF Austrian Science Fund (FWF... OR European Research Council (ER...)

Save / Export Support Falk Reck...

FILTERS PUBLICATIONS DATASETS GRANTS PATENTS

46,058 selected filter not applicable selected filter not applicable selected filter not applicable

ANALYTICAL VIEWS

RESEARCH CATEGORIES

31 Biological Sciences	10,641
51 Physical Sciences	9,210
32 Biomedical and Clinical Sciences	9,163
34 Chemical Sciences	5,385
49 Mathematical Sciences	5,346

OVERVIEW

Citations Citations (Mean)

1.6 M 34.02

Publications (total)

2022 4,823

2021 5,364

2020 5,350

2019 4,794

2018 4,676

2017 4,585

2016 4,499

2015 4,240

2014 3,994

2013 3,733

RESEARCHER

FUNDER

FWF Austrian Science Fund (FWF) 20,705

46,058

Show abstract Sort by: Publication date

Title, Author(s), Bibliographic reference - About the metrics

Covalent polyphenol modification of a reactive cysteine in the major apple allergen Mal d 1

Jana Unterhauser, Linda Ahammer, Tobias Rainer, Reiner Eidelpes, Sebastian Fuhrer, Bettina Nothegger, Claudia E Covaciu, Valen...

2022, Food Chemistry - Article

Naturally occurring polyphenols can modify the molecular properties of food allergens. For the major apple allergen Mal d 1 it has been postulated that chemical reactions with polyphenols cause perman... more

Citations 2 View PDF Add to Library Add to ORCID

Incremental Updates of Generalized Hypertree Decompositions

Georg Gottlob, Matthias Lanzinger, Davide Mario Longo, Cem Okumus

2022, ACM Journal of Experimental Algorithmics - Article

Structural decomposition methods, such as generalized hypertree decompositions, have been successfully used for solving constraint satisfaction problems (CSPs). As decompositions can be reused to sol... more

Open Access Add to Library Add to ORCID

Volatility of Tax Payments and Dividend Payouts*

Harald J. Amberger

Dimensions

DOCUMENTS 2022 OR 2021 OR 2020 OR 2019 OR 2018 OR 2017 OR 2016 OR 2015 OR 2014 OR 2013

Article Austria NOT (FWF Austrian Science Fund (FWF... OR European Research Council (ER...))

Save / Export

FILTERS PUBLICATIONS DATASETS GRANTS PATENTS

193,267 selected filter not applicable selected filter not applicable selected filter not applicable

ANALYTICAL VIEWS

RESEARCH CATEGORIES

32 Biomedical and Clinical Sciences	73,727
3202 Clinical Sciences	40,230
40 Engineering	27,121
31 Biological Sciences	20,150
3211 Oncology and Carcinogenesis	12,276

OVERVIEW

Citations Citations (Mean)

3.8 M 19.88

Publications (total)

2022 24,175

2021 24,694

2020 22,711

2019 20,041

2018 19,262

2017 17,656

2016 17,505

2015 16,526

2014 15,664

2013 15,033

RESEARCHER

FUNDER

European Commission (EC) 15,436

193,267

Show abstract Sort by: Publication date

Title, Author(s), Bibliographic reference - About the metrics

The Association of Glucose Control with Circulating Levels of Red Blood Cell-Derived Vesicles in Type 2 Diabetes Mellitus Patients with Atrial Fibrillation

Alexander A. Berezin, Zeljko Obradovic, Kristen Kopp, Tetiana A. Berezina, Michael Lichtenauer, Bernhard Wernly, Alexander E. Be...

2022, International Journal of Molecular Sciences - Article

Hyperglycemia is a trigger for structural alteration of red blood cells (RBCs) and their ability to release extracellular vesicles (EVs). The aim of the study was to elucidate whether glucose control ... more

View PDF Add to Library Add to ORCID

Optimizing the Organizational Crisis Communication Portfolio

Elisabeth Nöhammer, Robert Schorn, Nina Becker

2022, Corporate Reputation Review - Article

Organizational reputation can be seriously damaged after a self-inflicted or externally induced crisis. Studies have tested the restoring and protective effects of various crisis communication strateg... more

Get PDF Add to Library Add to ORCID

Assessment of Fibrinogen-like 2 (FGL2) in Human Chronic Kidney Disease through Transcriptomics Data Analysis

Dimensions

DOCUMENTS 2022 OR 2021 OR 2020 OR 2019 OR 2018 OR 2017 OR 2016 OR 2015 OR 2014 OR 2013

Article Austria FWF Austrian Science Fund (FWF... OR European Research Council (ER...)

46,058 PUBLICATIONS

2022 4,823
2021 5,364
2020 5,350
2019 4,794
2018 4,676
2017 4,585
2016 4,499
2015 4,240
2014 3,994
2013 3,733

Covalent polyphenol modification of a reactive cysteine in the major apple allergen Mal d 1
Jana Unterhauser, Linda Ahammer, Tobias Rainer, Reiner Eidelpes, Sebastian Führer, Bettina Nothegger, Claudia E Covaciu, Valen...
2022, Food Chemistry - Article
Naturally occurring polyphenols can modify the molecular properties of food allergens. For the major apple allergen Mal d 1 it has been postulated that chemical reactions with polyphenols cause perman... more

2 Citations View PDF Add to Library Add to ORCID

Incremental Updates of Generalized Hypertree Decompositions
Georg Gottlob, Matthias Lanzinger, Davide Mario Longo, Cem Okulmus
2022, ACM Journal of Experimental Algorithmics - Article
Structural decomposition methods, such as generalized hypertree decompositions, have been successfully used for solving constraint satisfaction problems (CSPs). As decompositions can be reused to sol... more

Open Access Add to Library Add to ORCID

Volatility of Tax Payments and Dividend Payouts*
Harald J. Amberger

ANALYTICAL VIEWS

RESEARCH CATEGORIES

31 Biological Sciences	10,641
51 Physical Sciences	9,210
32 Biomedical and Clinical Sciences	9,163
34 Chemical Sciences	5,585
49 Mathematical Sciences	5,346

OVERVIEW

Citations 1.6 M Citations (Mean) 34.02

Per paper: 34 citations

Dimensions

DOCUMENTS 2022 OR 2021 OR 2020 OR 2019 OR 2018 OR 2017 OR 2016 OR 2015 OR 2014 OR 2013

Article Austria NOT (FWF Austrian Science Fund (FWF... OR European Research Council (ER...)

193,267 PUBLICATIONS

2022 24,175
2021 24,694
2020 22,711
2019 20,041
2018 19,262
2017 17,656
2016 17,505
2015 16,526
2014 15,664
2013 15,033

The Association of Glucose Control with Circulating Levels of Red Blood Cell-Derived Vesicles in Type 2 Diabetes Mellitus Patients with Atrial Fibrillation
Alexander A. Berezin, Zeljko Obradovic, Kristen Kopp, Tetiana A. Berezina, Michael Lichtenauer, Bernhard Wernly, Alexander E. Be...
2022, International Journal of Molecular Sciences - Article
Hyperglycemia is a trigger for structural alteration of red blood cells (RBCs) and their ability to release extracellular vesicles (EVs). The aim of the study was to elucidate whether glucose control ... more

View PDF Add to Library Add to ORCID

Optimizing the Organizational Crisis Communication Portfolio
Elisabeth Nöhammer, Robert Schorn, Nina Becker
2022, Corporate Reputation Review - Article
Organizational reputation can be seriously damaged after a self-inflicted or externally induced crisis. Studies have tested the restoring and protective effects of various crisis communication strateg... more

Get PDF Add to Library Add to ORCID

Assessment of Fibrinogen-like 2 (FGL2) in Human Chronic Kidney Disease through Transcriptomics Data Analysis

ANALYTICAL VIEWS

RESEARCH CATEGORIES

32 Biomedical and Clinical Sciences	73,727
40 Engineering	27,121
31 Biological Sciences	20,150
3211 Oncology and Carcinogenesis	12,276

OVERVIEW

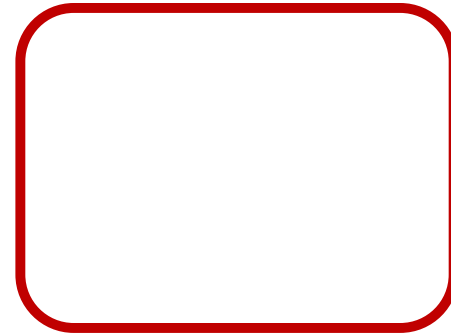
Citations 3.8 M Citations (Mean) 19.88

Per paper: 20 citations

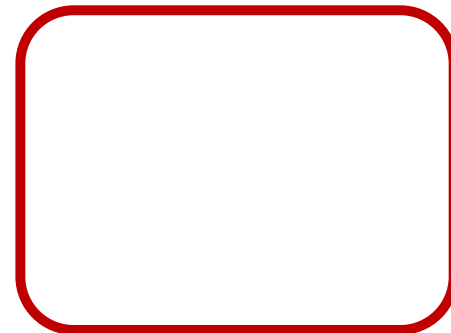
Position paper:

On Money and Science:

The impact of competition in distributing scarce research funds



Per paper: 34 citations



Per paper: 20 citations

Statement FWF

“[...] Und eine Erhebung zeigt, dass Forscherinnen und Forscher aus Österreich ohne Förderungen der großen Förderorganisationen, wie FWF oder European Research Council, weniger zitiert wurden als jene, die Förderungen und Grants erhielten. 17 Zitationen pro Publikation von nicht geförderten Forschenden stehen 33 Zitationen bei geförderten Projekten gegenüber[i]”



Erstens: Auswirkung der Förderung auf die Produktivität



Zweitens: Kausalität oder Korrelation?!



Drittens: Allgemeine Probleme mit dieser Aussage



Erstens: Auswirkung der Förderung auf die Produktivität

Bornmann, Loet, and Van den Besselaar.

"A meta-evaluation of scientific research proposals: Different ways of comparing rejected to awarded applications" Journal of Informetrics (2010)

Data

- 671 applications in social sciences (Dutch Economics and Social Research Council)
- 668 applications in life sciences (European Molecular Biology Organization)

Goal

- Compare funding decisions (award and rejection) with scientometric performance indicators

MaGW data set (ex post)		Mean number of publications		Mean number of total citation counts	
Applications		Awarded	Rejected	Awarded	Rejected
Psychology	<div style="border: 1px solid red; border-radius: 10px; padding: 5px; display: inline-block; margin-right: 10px;">Awarded</div> <div style="border: 1px solid green; border-radius: 10px; padding: 5px; display: inline-block;">Rejected</div>	6.8	5.9	65.3	41.6
	<div style="border: 1px solid red; border-radius: 10px; padding: 5px; display: inline-block; margin-right: 10px;">119</div> <div style="border: 1px solid green; border-radius: 10px; padding: 5px; display: inline-block;">251</div>				

Bornmann et al. "A meta-evaluation of scientific research proposals: Different ways of comparing rejected to awarded applications." Journal of Informetrics (2010)

MaGW data set (ex post)

Applications

Awarded Rejected

Psychology

119

251

Mean number of publications

Awarded

Rejected

6.8

5.9

Mean number of total citation counts

Awarded

Rejected

65.3

41.6

Bornmann et al. "A meta-evaluation of scientific research proposals: Different ways of comparing rejected to awarded applications." Journal of Informetrics (2010)

MaGW data set (ex post)

Applications		Mean number of publications		Mean number of total citation counts	
Awarded	Rejected	Awarded	Rejected	Awarded	Rejected
Economics	255	3.3	2.8	12.9	11.0

MaGW data set (ex post)		Mean number of publications		Mean number of total citation counts	
Awarded	Rejected	Awarded	Rejected	Awarded	Rejected
Psychology					
119	251	6.8	5.9	65.3	41.6
119	119 (best)	6.3	8.2	59.6	71.3
Economics					
46	255	3.3	2.8	12.9	11.0
46	46 (best)	3.3	3.6	12.9	20.4

„The group of the best-rejected applications is defined as those rejected applications (the same number of applications as was awarded) with the highest mean citation rates for papers published prior to application.“

MaGW data set (ex post)

Applications		Mean number of publications		Mean number of total citation counts	
Awarded	Rejected	Awarded	Rejected	Awarded	Rejected
Psychology					
119	119 (best)	6.3	8.2	59.6	71.3
Economics					
46	46 (best)	3.3	3.6	12.9	20.4

Statement FWF

“[...] Und eine Erhebung zeigt, dass Forscherinnen und Forscher aus Österreich ohne Förderungen der großen Förderorganisationen, wie FWF oder European Research Council, weniger zitiert wurden als jene, die Förderungen und Grants erhielten. 17 Zitationen pro Publikation von nicht geförderten Forschenden stehen 33 Zitationen bei geförderten Projekten gegenüber[x]”



Erstens: Auswirkung der Förderung auf die Produktivität

Bornmann et al. 2010

“[...] In both fields, awarded applicants perform on average better than all rejected applicants. If only the most preeminent rejected applicants are considered in both fields, they score better than the awardees on citation impact.”

Statement FWF

“[...] Und eine Erhebung zeigt, dass Forscherinnen und Forscher aus Österreich ohne Förderungen der großen Förderorganisationen, wie FWF oder European Research Council, weniger zitiert wurden als jene, die Förderungen und Grants erhielten. 17 Zitationen pro Publikation von nicht geförderten Forschenden stehen 33 Zitationen bei geförderten Projekten gegenüber[x]”



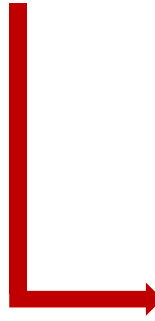
Erstens: Auswirkung der Förderung auf die Produktivität

Thorngate et al. 2002

[...] “Some of the losing proposals are truly bad, but not all; many of the rejected proposals are no worse than many of the funded ones . [...] When proposals are abundant and money is scarce, the vast majority of putative funding errors are exclusory; a large number of proposals are rejected that are statistically indistinguishable from an equal number accepted”

Statement FWF

“[...] Und eine Erhebung zeigt, dass Forscherinnen und Forscher aus Österreich ohne Förderungen der großen Förderorganisationen, wie FWF oder European Research Council, weniger zitiert wurden als jene, die Förderungen und Grants erhielten. 17 Zitationen pro Publikation von nicht geförderten Forschenden stehen 33 Zitationen bei geförderten Projekten gegenüber[i]”



Zweitens: Kausalität oder Korrelation?!



Zweitens: Kausalität oder Korrelation?!

Thelwall et al. 2023

“[...] For any analysis of the influence of funding on research, it is difficult to distinguish between cause and effect in terms of funders finding the best research/researchers or the funding improving/allowing research/researchers.”



Zweitens: Kausalität oder Korrelation?!

Thelwall, Mike, et al.

"Is research funding always beneficial? A cross-disciplinary analysis of UK research 2014–20."
Quantitative Science Studies (2023)

Es gibt viele mögliche Gründe, die die meist positive Korrelation erklären könnten

Es gibt viele mögliche Gründe, die die meist positive Korrelation erklären könnten

- Funding improves existing research: it allow researchers to conduct better versions of the research that they had already intended; it support a larger scale survey, newer equipment, etc.

Es gibt viele mögliche Gründe, die die meist positive Korrelation erklären könnten

- Funding improves existing research: it allow researchers to conduct better versions of the research that they had already intended; it support a larger scale survey, newer equipment, etc.
- Funding might allow a study that would be impossible for the applicant(s) without external funding.

Es gibt viele mögliche Gründe, die die meist positive Korrelation erklären könnten

- Funding improves existing research: it allow researchers to conduct better versions of the research that they had already intended; it support a larger scale survey, newer equipment, etc.
- Funding might allow a study that would be impossible for the applicant(s) without external funding.
- Funding-led research goals are more valued: Research projects that align with funders' strategic priorities may be highly valued

Es gibt viele mögliche Gründe, die die meist positive Korrelation erklären könnten

- Funding improves existing research: it allow researchers to conduct better versions of the research that they had already intended; it support a larger scale survey, newer equipment, etc.
- Funding might allow a study that would be impossible for the applicant(s) without external funding.
- Funding-led research goals are more valued. Research projects that align with funders' strategic priorities may be highly valued
- **Better researchers are more successful at attracting funding.**

Statement FWF

“[...] Und eine Erhebung zeigt, dass Forscherinnen und Forscher aus Österreich ohne Förderungen der großen Förderorganisationen, wie FWF oder European Research Council, weniger zitiert wurden als jene, die Förderungen und Grants erhielten. 17 Zitationen pro Publikation von nicht geförderten Forschenden stehen 33 Zitationen bei geförderten Projekten gegenüber[i]”



Drittens: Allgemeine Probleme mit dieser Aussage



Drittens: Allgemeine Probleme mit dieser Aussage

- Don't compare the citation impact of papers from different years and disciplines.
- Don't compare papers that have received funding with those that have not.
- We could compare papers that have received different funding (e.g., base funding).

[...] Gibt es einen Ausweg?

[...] Gibt es einen Ausweg?

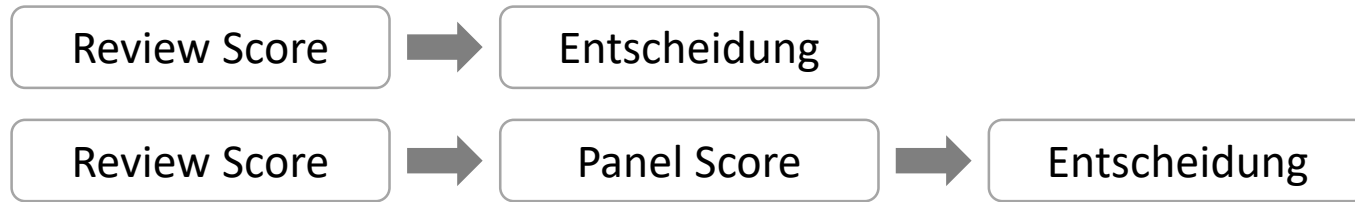


Randomisierte Studien



Sind die Auswahlverfahren zuverlässig?

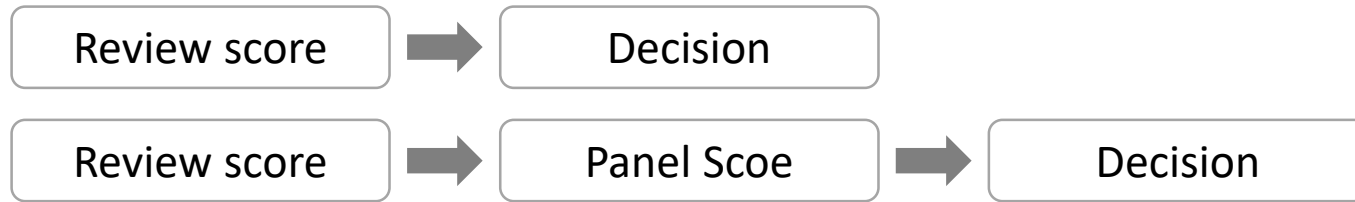
Grant review process



Review score - agreement between reviewers.

- Some studies: peer review process is entirely arbitrary [3].
- Some studies: very low [4] to moderate agreement [5].
- Some studies: statistically flawed (they only analyze accepted proposals) [6].

Grant review process



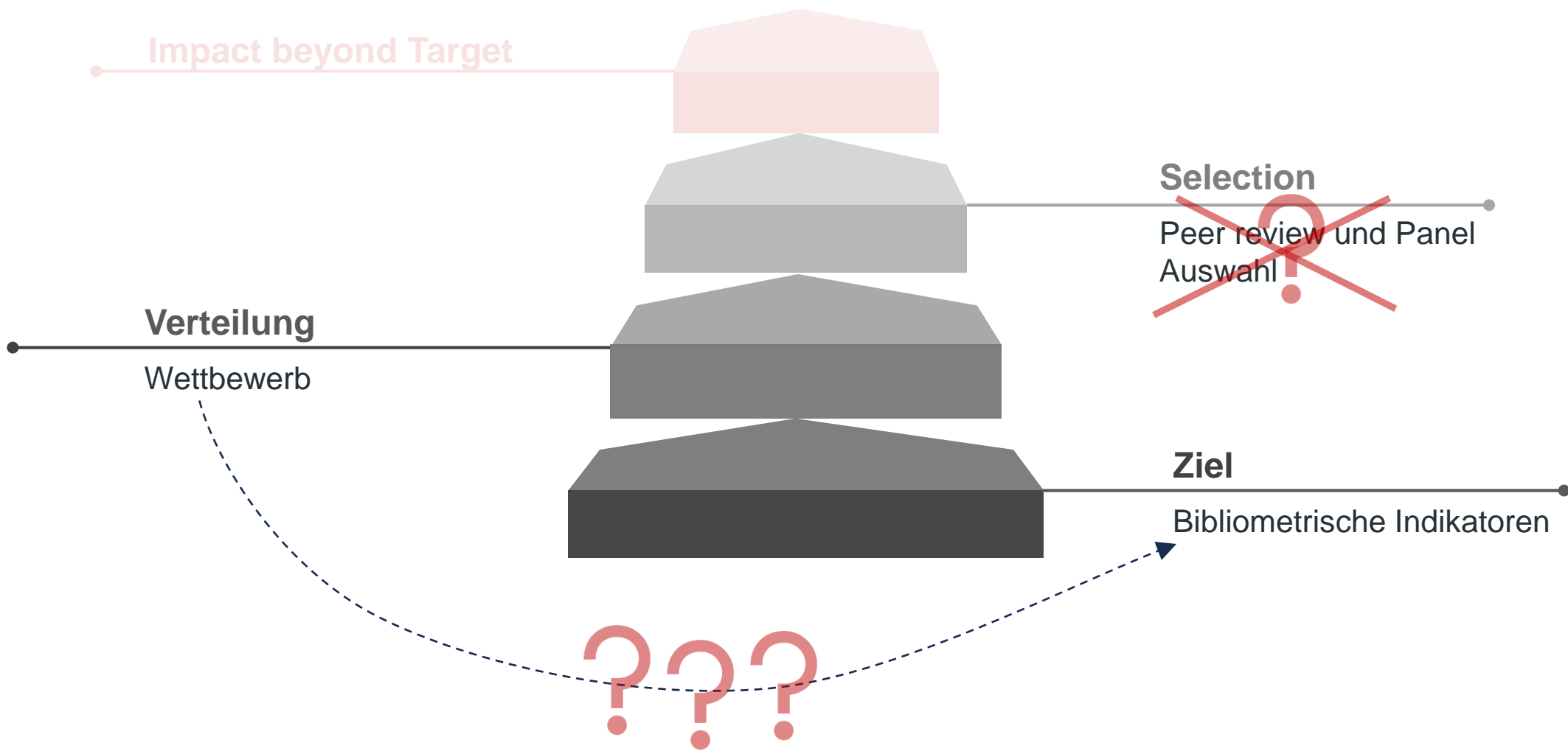
Review score - agreement between reviewers.

- Some studies: peer review process is entirely arbitrary [3].
- Some studies: very low [4] to moderate agreement [5].
- Some studies: statistically flawed (they only analyze accepted proposals) [6].

Panel score

- Study: proposals were evaluated by one of 45 panels: only 10% were always funded. They conclude that it is not only a costly but also a somewhat random process [7].
- Confirmed by presence qualitative studies analysing evaluation processes [8].
- "Replicates" the study of Cole et al. from 1981: "We must begin to question whether a system in which funding decisions depend to a significant degree on chance is the most rational one" [9].

[...] Status



Impact beyond Target

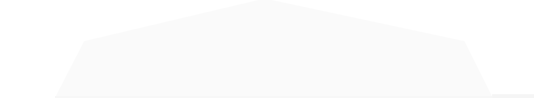


we are not there yet

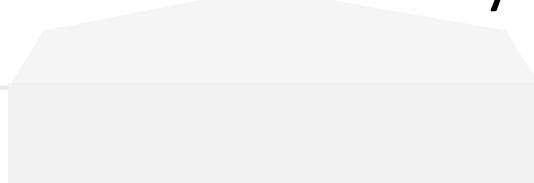
~~Selection~~

~~Peer review and panel selection~~

Distribution

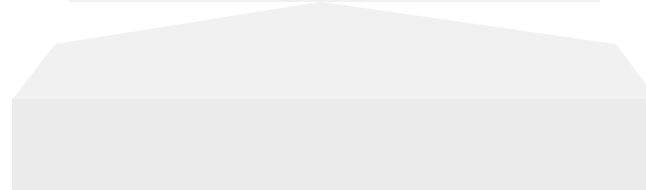


Competition



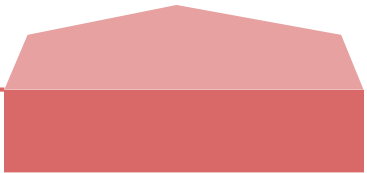
Target

Bibliometric Indicators





Impact jenseits des Ziels



Selection

Peer review and panel selection

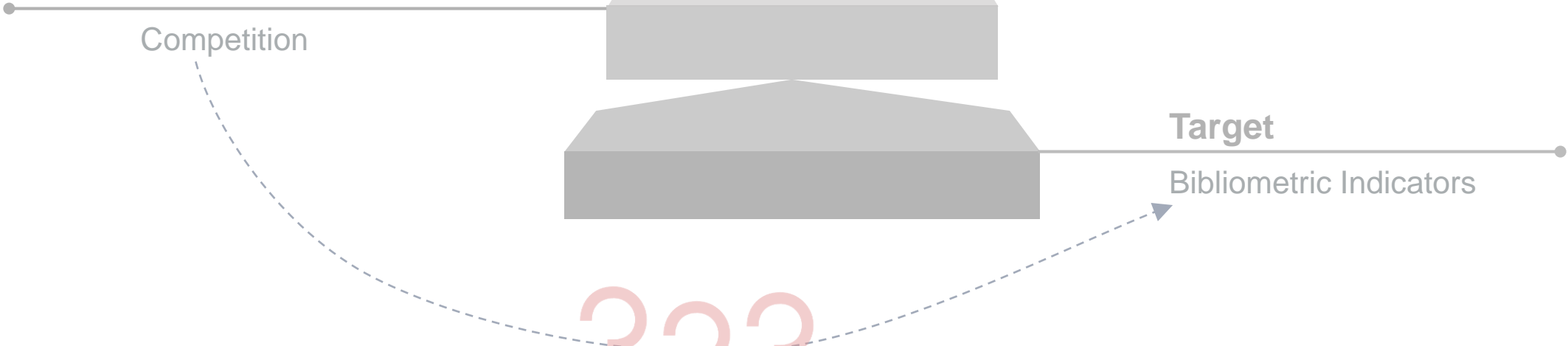
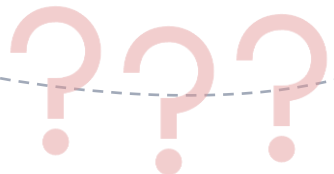


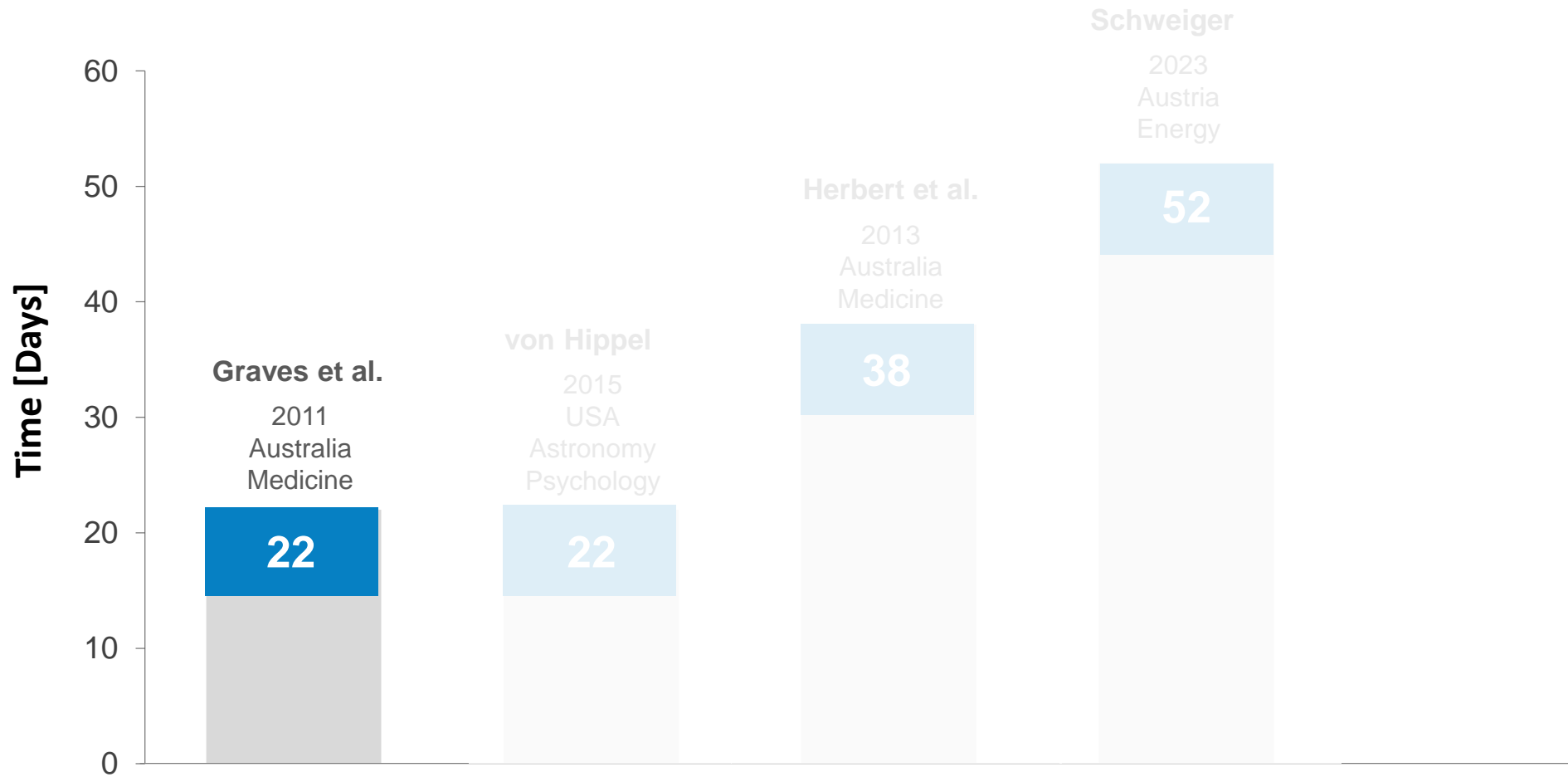
Distribution

Competition

Target

Bibliometric Indicators



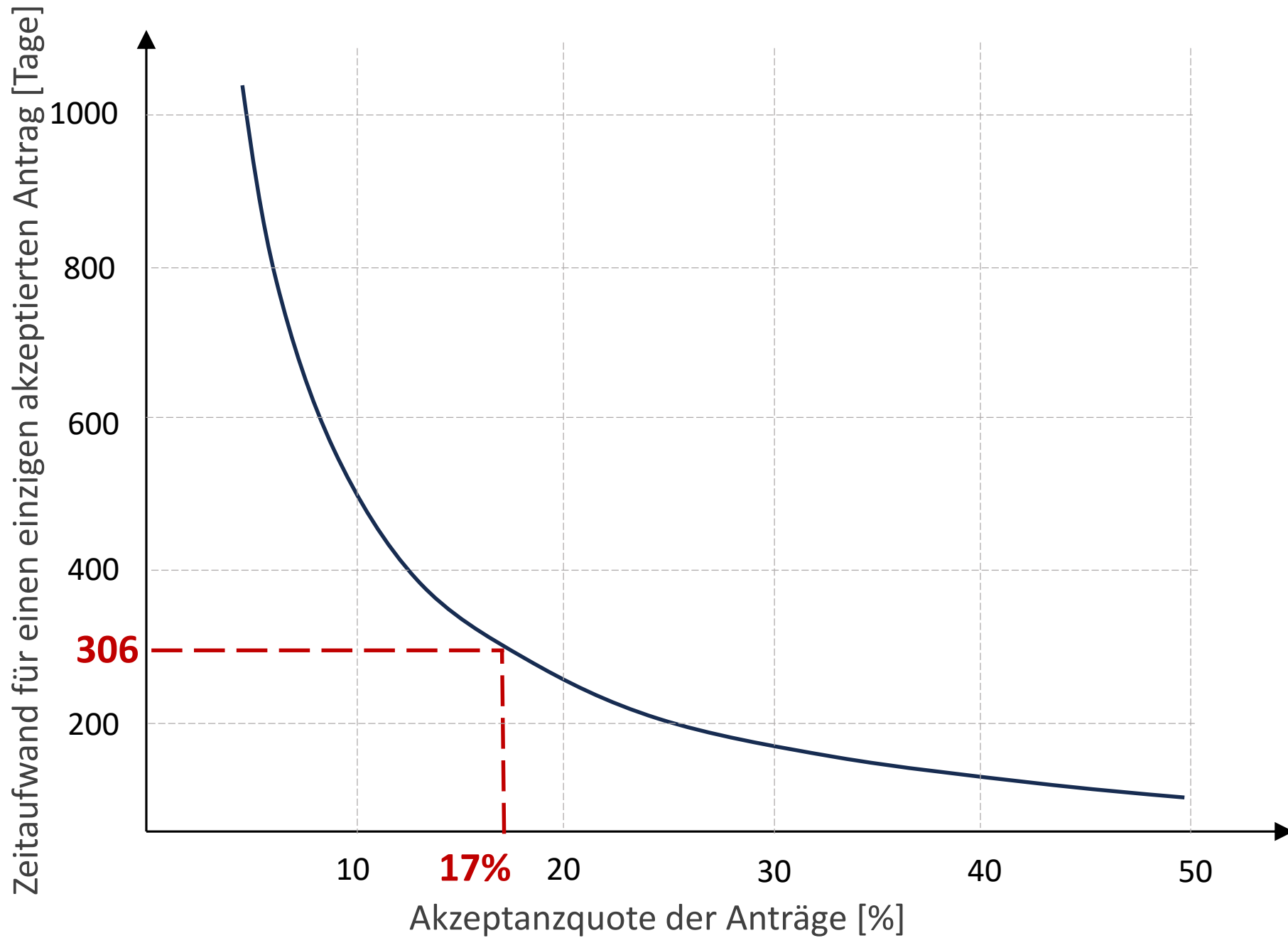


Ein Antrag: 52 Tage
Österreich; FFG; Energieforschung

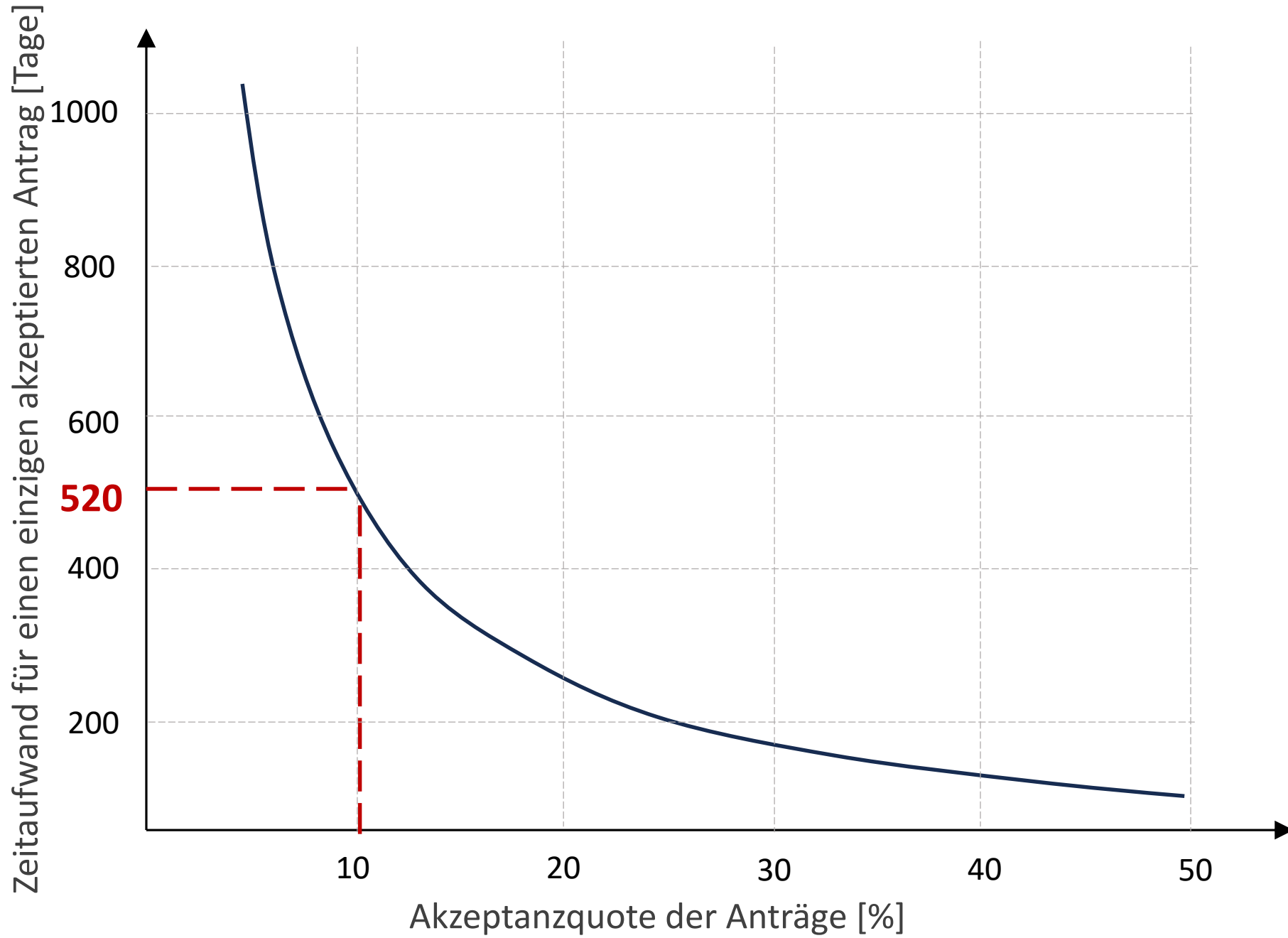
Zeitaufwand für einen einzigen akzeptierten Antrag [Tage]



Akzeptanzquote der Anträge [%]



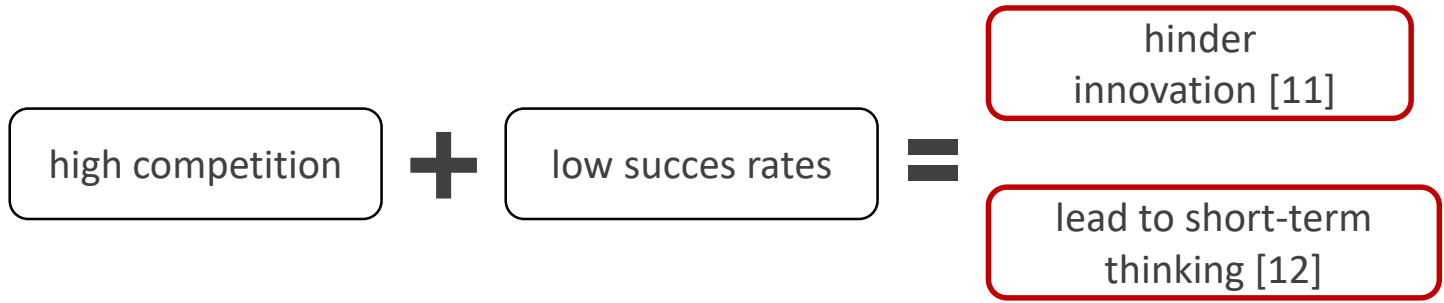
306 Tage für ein gefördertes Projekt
Österreich; FFG; Energieforschung

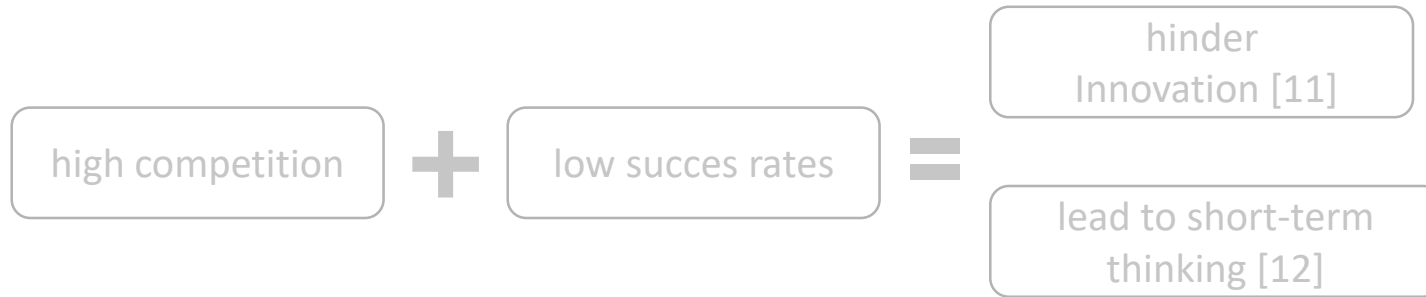


...beyond Target



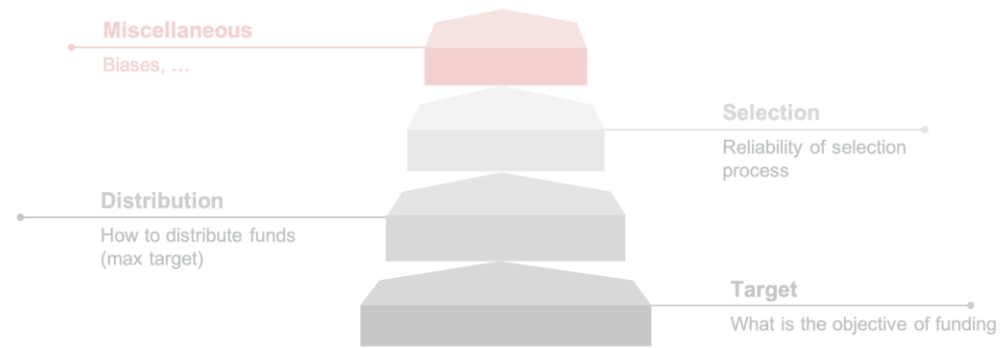
Bias?





Gender Bias?

- Eine Meta-Analyse ergab keine signifikanten geschlechtsspezifischen Unterschiede [13]



[...] **Fair weather science** and the problem of **bad ideas not dying**

Let's assume you are leading a team of 5 people developing

Prof. Zeilinger [iii]

[...] wenn wir damals schon das Ziel klar definieren hätten müssen und die Methoden angeben hätte ich niemals den Nobelpreis bekommen.

[...] es geht darum das ungewöhnliche zu finden und für das unvorhersehbare offen zu sein...es geht nicht um den nächsten Schritt den man klar definieren kann.

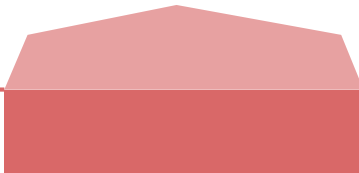
[...] ich habe den Eindruck, dass Fördermechanismen heute immer stärker Richtung Praxis und Innovation.

Prof. Zeilinger [iv]

*[...] zugleich ist einiges, was unter angewandte Forschung
geführt wird, vielleicht nicht ganz Forschung.*

Negativ

Impact beyond Target

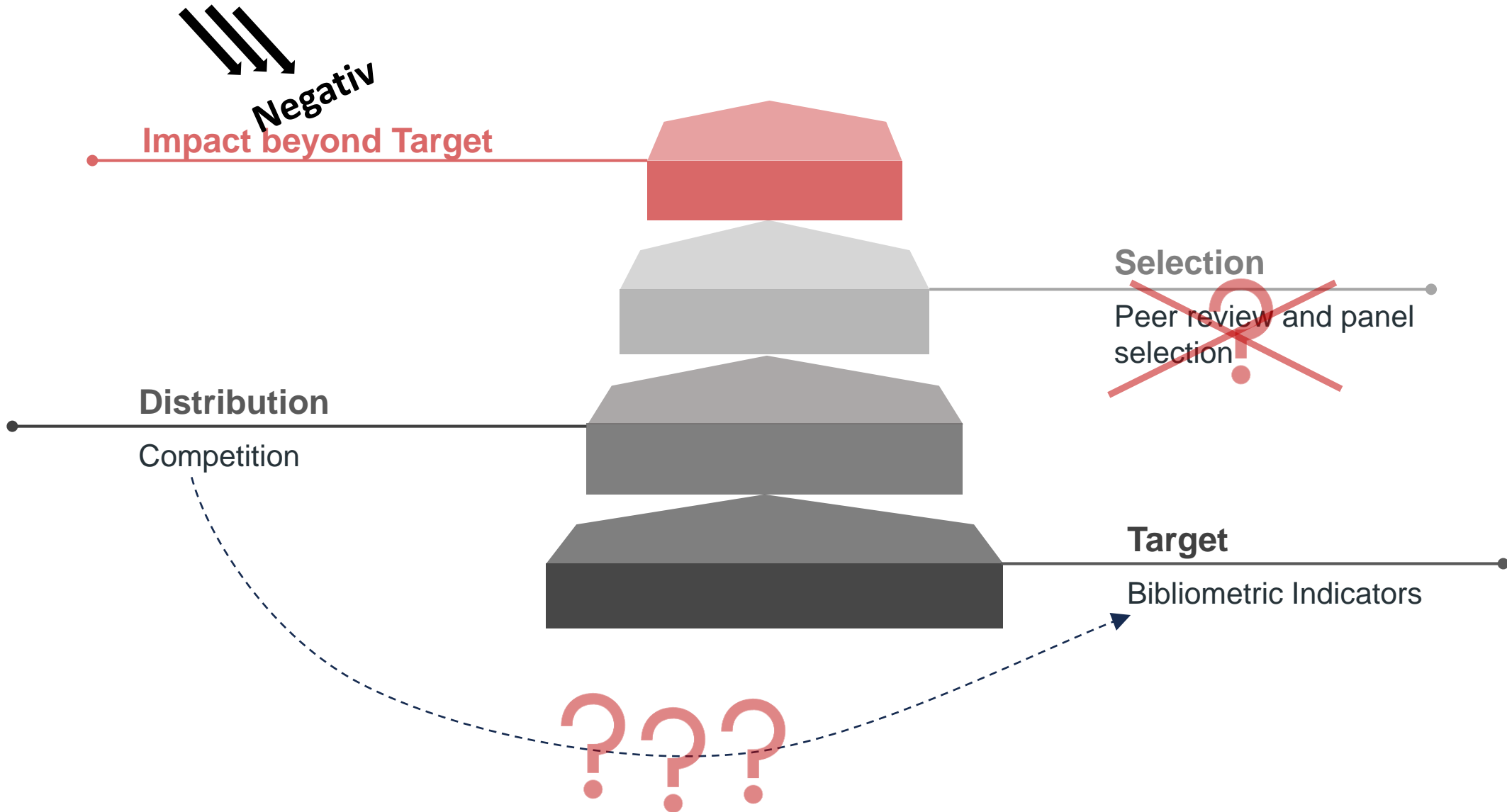
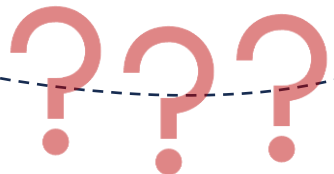


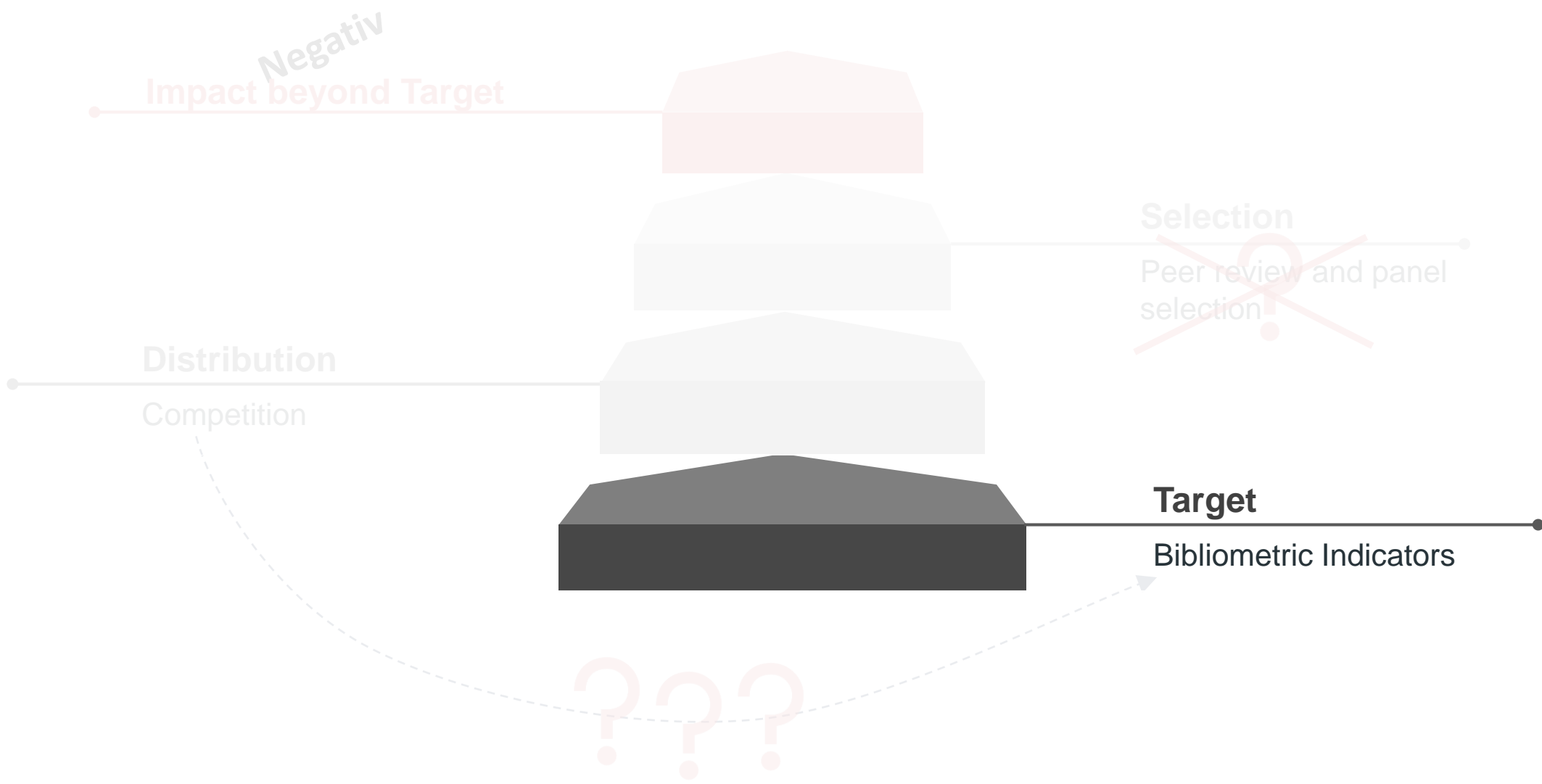
Selection
Peer review and panel selection

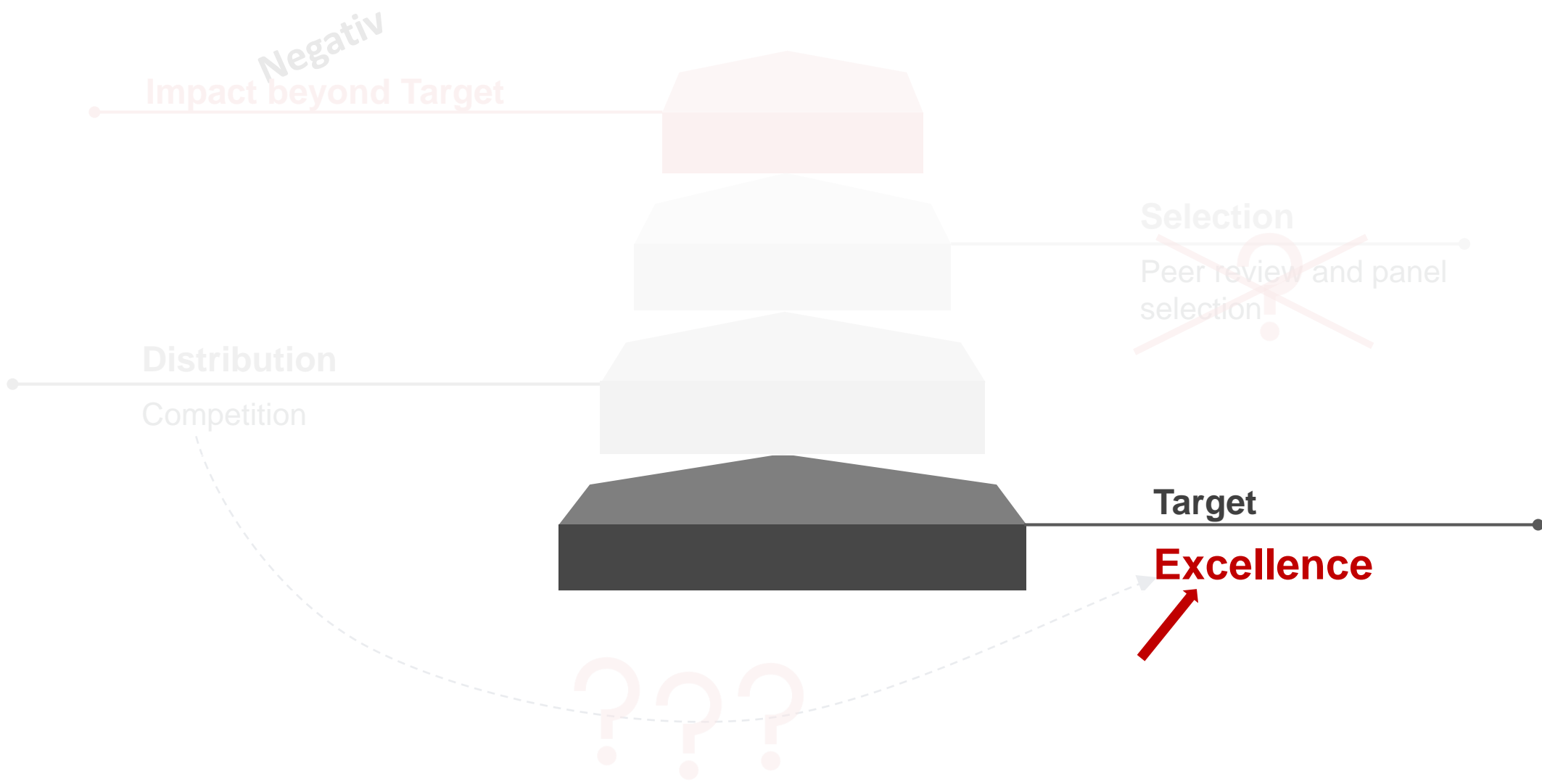
Distribution

Competition

Target
Bibliometric Indicators









What to we mean by (scientific) excellence?

Excellence: Everyone claims to have it

Excellence is a fuzzy notion, a somewhat ambiguous term to which different meanings can be described [19].

Excellence: Everyone claims to have it

Excellence is a fuzzy notion, a somewhat ambiguous term to which different meanings can be described [19].

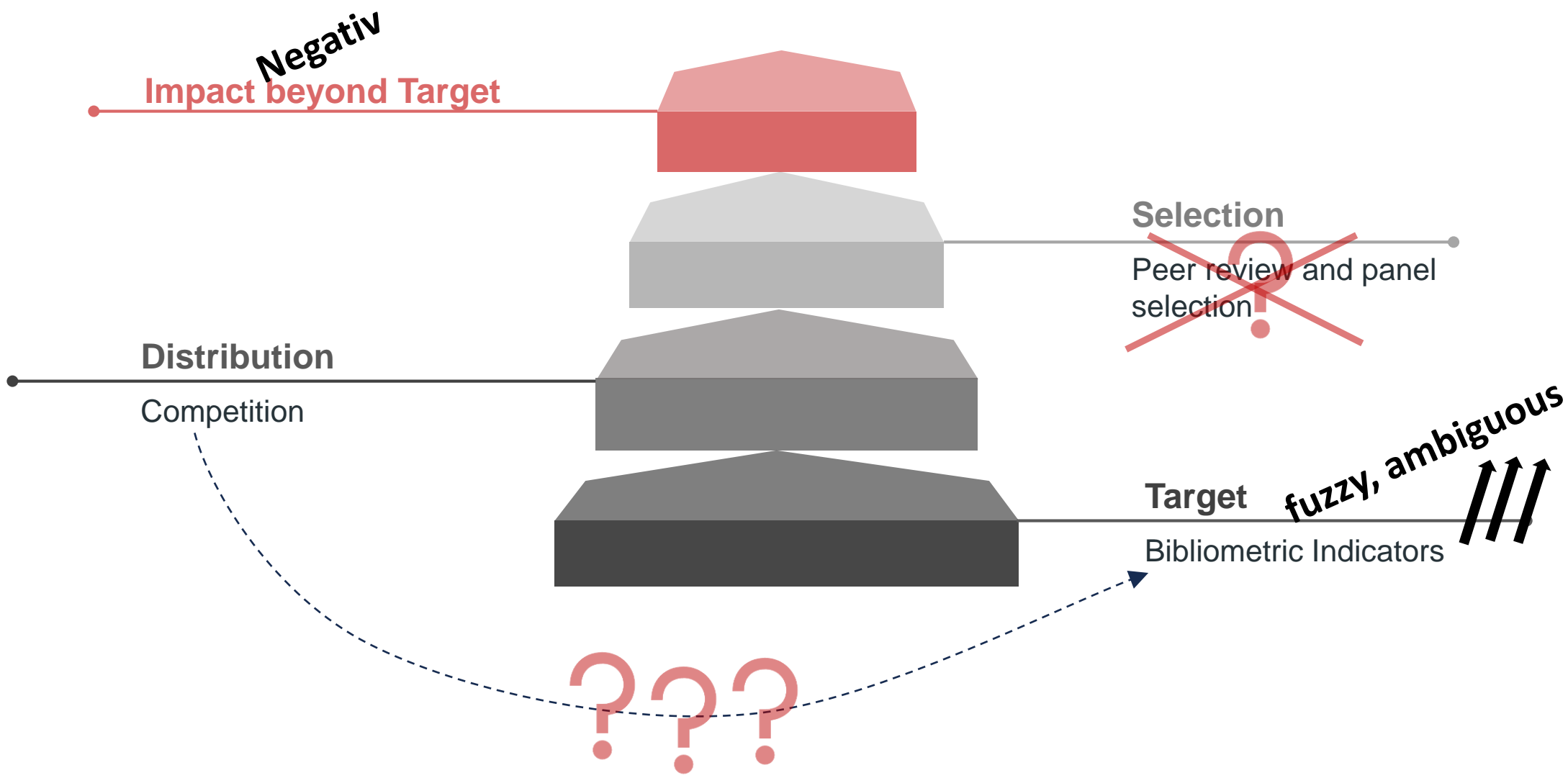
Excellence is a rationalizing myth [20].

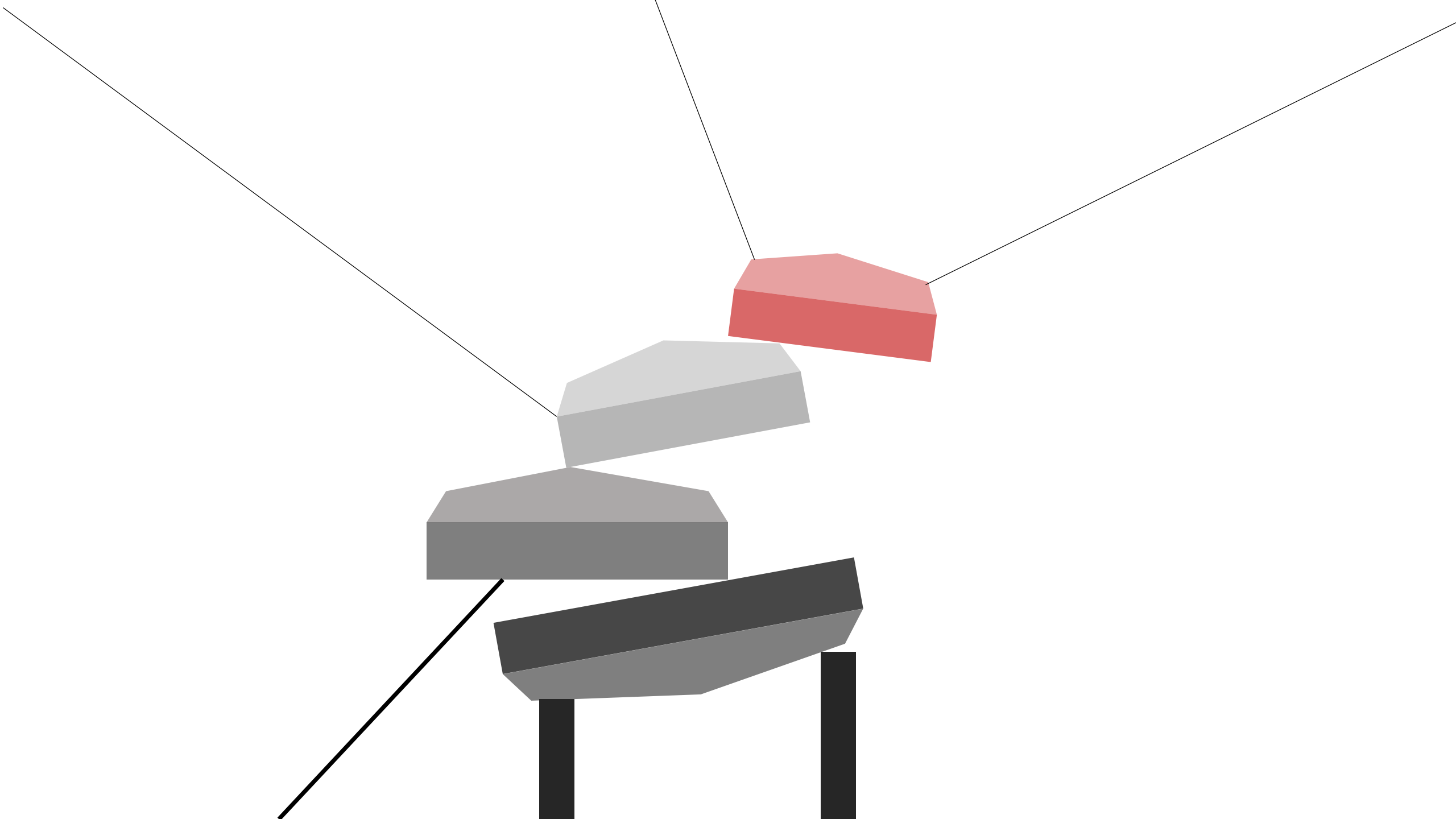
Excellence: Everyone claims to have it

Excellence is a fuzzy notion, a somewhat ambiguous term to which different meanings can be described [19].

Excellence is a rationalizing myth [20].

Some scholars even go a step further and argue that excellence has no intrinsic meaning in academia and that this leads to hyper-competition that contradicts the qualities of good research, problems with reproducibility, fraud, and conservatism [21].







Holzweg 1

Emotional and ideologically colored discussions

Holzweg 1

Emotional and ideologically colored discussions

- Funding agencies: want to continue

Holzweg 1

Emotional and ideologically colored discussions

- Funding agencies: want to continue
- Policymakers: would have to admit mistakes

Holzweg 1

Emotional and ideologically colored discussions

- Funding agencies: want to continue
- Policymakers: would have to admit mistakes
- As scientists (I secretly hope) that we are not at our best when pressed for time, struggling for limited funds, and constantly uncertain about our careers and futures.

Holzweg 1

Emotional and ideologically colored discussions

- Funding agencies: want to continue
- Policymakers: would have to admit mistakes
- As scientists (I secretly hope) that we are not at our best when pressed for time, struggling for limited funds, and constantly uncertain about our careers and futures.

Plus: This is and will not be a win-win situation

Holzweg 2

People are skeptical of science ... so we have to ... and we should not do ... and not say

[...] Conclusion

We need to talk about excellence

[meta science, indeces, manager]

We need to talk about excellence

[meta science, indeces, manager]

We need to talk about competition

[traditionally part of science?]

We need to talk about excellence

[meta science, indeces, manager]

We need to talk about competition

[traditionally part of science?]

We need to talk about the research landscape

[FH, non-academic research, applied research]

Self-correction, criticism, & the rejecting of bad ideas
[vs. Fair weather science]

Self-correction, criticism, & the rejecting of bad ideas
[vs. Fair weather science]

Change the distribution process or accept chance
[lottery, 2-stage]

Self-correction, criticism, & the rejecting of bad ideas
[vs. Fair weather science]

Change the distribution process or accept chance
[lottery, 2-stage]

Less management (power), more autonomy for the researcher

[...] end